VOLUNTEER CENTRE OF CALGARY

FINANCIAL STATEMENTS

DECEMBER 31, 2025

CONTENTS

Tony Shen Professional Corporation,
Chartered Professional Accountant
208 - 1001 1st Street SE
Calgary, Alberta T2G 5G3
Main: (403) 800-0640

INDEPENDENT AUDITOR'S REPORT

To the members of
Volunteer Centre of Calgary

Opinion
I have audited the financial statements of Volunteer Centre of Calgary, which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with ASNPO.

Basis for Opinion
I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the organization in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements
My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Tony Shen Professional Corporation,
Chartered Professional Accountant

Calgary, Alberta
June 25, 2026

VOLUNTEER CENTRE OF CALGARY

STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

		2025		2024
ASSETS				
CURRENT ASSETS				
Cash	$	165,945	$	160,142
Short-term investments (Note 7)		49,837		238,734
Accounts receivable (Note 4)		135		14,519
Prepaid expenses		2,828		2,756
GST receivable		3,342		5,034
		222,087		421,185
ENDOWMENT FUND (Note 5)		125,729		121,585
LONG-TERM INVESTMENTS (Note 7)		178,908		133,615
	$	526,724	$	676,385
LIABILITIES				
CURRENT LIABILITIES				
Accounts payable and accrued liabilities	$	16,055	$	129,361
Deferred contributions (Note 6)		182,331		135,669
		198,386		265,030
OPERATING FUND		202,609		289,770
ENDOWMENT FUND		125,729		121,585
		328,338		411,355
	$	526,724	$	676,385

On behalf of the board

Marla Kailly ______________ Member

______________ Member

VOLUNTEER CENTRE OF CALGARY

STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024
REVENUES		
Grants	$ 421,885	$ 355,117
Casino revenue	42,504	(20)
Donations	3,752	3,530
Contributed services	170,173	260,754
Management fee	-	4,260
	638,314	623,641
EXPENDITURES		
Advertising and promotion	196,258	96,416
Consulting fees	57,541	52,716
Insurance	5,081	4,510
Interest and bank charges	2,546	2,295
Memberships	15,942	15,718
Office	7,933	1,973
Professional fees	29,968	34,819
Training and development	971	835
Telephone and utilities	3,743	3,070
Travel	1,188	11,441
Wages and benefits	460,491	556,974
	781,662	780,767
DEFICIENCY OF REVENUES OVER EXPENDITURES FROM OPERATIONS	(143,348)	(157,126)
OTHER INCOME		
Interest and other investment income	22,270	21,788
Unrealized gain on investments	10,167	8,954
Insurance proceeds (Note 8)	27,894	-
	60,331	30,742
DEFICIENCY OF REVENUES OVER EXPENDITURES	$ (83,017)	$ (126,384)

VOLUNTEER CENTRE OF CALGARY

STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025

2025

	Total	Operating Fund	Endowment Fund
BALANCE, BEGINNING OF YEAR	$ 411,355	$ 289,770	$ 121,585
(Deficiency) excess of revenues over expenditures	(83,017)	(87,161)	4,144
BALANCE, END OF YEAR	$ 328,338	$ 202,609	$ 125,729

2024

	Total	Operating Fund	Endowment Fund
BALANCE, BEGINNING OF YEAR	$ 537,739	$ 425,017	$ 112,722
Deficiency of revenues over expenditures	(126,384)	(126,384)	-
Transfer to endowment fund	-	(8,863)	8,863
BALANCE, END OF YEAR	$ 411,355	$ 289,770	$ 121,585

VOLUNTEER CENTRE OF CALGARY

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Deficiency of revenues over expenditures	$ (83,017)	$ (126,384)
Adjustment for		
Unrealized loss (gain) on investments	10,167	8,954
	(72,850)	(117,430)
Change in non-cash working capital items		
Decrease (increase) in accounts receivable	14,384	(7,758)
Increase in prepaid expenses	(72)	(116)
Decrease (increase) in GST receivable	1,692	(1,596)
(Decrease) increase in accounts payable and accrued liabilities	(113,306)	94,434
Increase (decrease) in deferred contributions	46,662	(38,026)
	(123,490)	(70,492)
INVESTING ACTIVITIES		
Proceeds on disposal of short-term investments	188,897	60,585
Purchase of long-term investments	(55,460)	-
Proceeds on sale of long-term investments	-	81,925
	133,437	142,510
FINANCING ACTIVITY		
Repayment of long-term debt	-	(40,000)
INCREASE IN CASH	9,947	32,018
CASH, BEGINNING OF YEAR	281,727	249,709
CASH, END OF YEAR	$ 291,674	$ 281,727
CASH CONSISTS OF:		
Cash and cash equivalents held in Canadian banks	$ 165,945	$ 160,142
Endowment fund	125,729	121,585
	$ 291,674	$ 281,727

1. NATURE OF OPERATIONS

The Volunteer Centre of Calgary (operating as VolunteerConnector) ("the organization") was incorporated on August 11, 1971 under the Societies Act of Alberta and is exempt from income tax under Section 149 of the Income Tax Act. The purpose of the Organization is to provide leadership on issues relating to volunteering, to connect people to volunteer opportunities, to strengthen the ability of groups and organizations to support volunteers and achieve their mission, and to promote volunteerism in the community.

2. RESTATEMENT OF PRIOR YEAR FIGURES

During the year, management identified errors in prior periods related to the capitalization of an intangible asset, the recognition of related expenditures, and the accounting for associated deferred contributions. Certain costs were inappropriately capitalized, and related deferred contributions were recognized on a basis that is no longer considered appropriate.

In addition, an internally-restricted fund designated for the purchase of capital assets was determined not to meet the criteria for separate presentation and has been reclassified to unrestricted net assets (the "Operating Fund").

These errors have been corrected retrospectively, and the comparative financial statements have been restated accordingly.

	Previously reported	Error correction	As restated
As at December 31, 2024			
Property, plant, and equipment	$ 83,768	$ (83,768)	$ -
Deferred contributions related to property, plant, and equipment	(83,811)	83,811	-
Capital fund	43	(43)	-
Year ended December 31, 2024			
Amortization	75,094	(75,094)	-
Deferred contributions related to property, plant, and equipment	$ (50,000)	$ 50,000	$ -

3. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

(a) *Basis of accounting*

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

(b) *Accounting estimates*

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the amounts recorded in the financial statements and notes to the financial statements. These estimates are based on management's best knowledge of current events and actions that the organization may undertake in the future. Actual results could differ from those estimates.

(c) *Cash and cash equivalents*

Cash and cash equivalents include cash on deposit and term deposits with maturities of less than three months.

(d) *Financial instruments*

(i) *Measurement of financial instruments*
The organization initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. Amounts due to and from related parties are measured at the exchange amount, being the amount agreed upon by the related parties.

The organization subsequently measures its financial assets and financial liabilities at amortized cost, except for derivatives and equity securities quoted in an active market, which are subsequently measured at fair value.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Financial assets measured at fair value include a number of other investments, such as fixed income securities traded on an exchange, equity securities, and other financial instruments quoted in an active market.

3. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

(d) *Financial instruments, continued*

(ii) *Impairment*
Financial assets measured at amortized cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in net income. The write down reflects the difference between the carrying amount and the higher of:

- the present value of the cash flows expected to be generated by the asset or group of assets;
- the amount that could be realized by selling the assets or group of assets;
- the net realizable value of any collateral held to secure repayment of the assets or group of assets.

When the events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in net income up to the amount of the previously recognized impairment.

(e) *Intangible assets*

Intangible assets are recorded at cost. The organization provides for amortization using the straight-line method at rates designed to amortize the cost of the intangible assets over their estimated useful lives. The annual amortization rates are as follows:

Computer software	3 years

(f) *Impairment of long-lived assets*

The organization tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected undiscounted future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent carrying value exceeds its fair value.

3. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

(g) *Fund accounting deferred*

The organization follows the deferral method of accounting for contributions which includes grants and donations. Contributions of property and equipment are included as deferred contributions and are amortized to revenue at the same rate and on the same basis as amortization of the related property and equipment.

Restricted contributions are recognized as revenue in the year in which the related expenses are made. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Endowment contributions are recognized as direct increases in net assets.

(h) *Contributed services*

Directors, committee members and owners volunteer their time to assist in the organization's activities. While these services benefit the organization considerably, a reasonable estimate of their amount and fair value cannot be made and, accordingly, these contributed services are not recognized in the financial statements.

Contributions of materials and services from third party sources are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

4. **ACCOUNTS RECEIVABLE**

	2025	2024
Donations receivable	$ 135	$ -
Misc. receivable	-	14,519
	$ 135	$ 14,519

Misc. receivable consists of a reimbursement of legal fees by the insurance provider.

5. ENDOWMENT FUND

The Volunteer Centre of Calgary Endowment Fund was established under agreement with The Calgary Foundation ("Foundation"). Under the terms of the agreement, the Foundation retains all endowment contributions to the fund in perpetuity, the organization is entitled to annual income distributions and the Foundation is permitted to charge for its expenses to administer the fund. During the year, the fund received contributions of $nil (2024 - $8,863) and had earnings (losses) of $11,768 (2024 - $15,565), from which the Organization received income distributions in the amount of $6,079 (2024 - $5,636) and the Foundation charged administration fees in the amount of $1,545 (2024 - $1,066).

6. DEFERRED CONTRIBUTIONS

	2025	2024
Alberta Culture - ECAP grant	$ 44,119	$ 50,786
Alberta Gaming, Liquor & Cannabis Licensing - Casino proceeds	42,379	84,883
Alberta Arts, Culture and Status of Women - CIP grant	37,500	-
The City of Calgary - Community Strategies grant	58,333	-
	$ 182,331	$ 135,669

7. INVESTMENTS

As at year-end, the organization's investments held with a registered securities broker comprise of exchange-traded fixed-income securities, equity securities, and other financial instruments actively quoted in the market. The total fair market value of these investments is $338,745. Included in income is $22,270 of interest and other income relating to these investments.

Cash and fixed-income securities with a maturity of three months or less are classified as cash and cash equivalents (2025 - $110,000). Fixed income securities with a maturity of less than one year are classified as short-term investments (2025 - $49,837), and fixed income securities, equity securities, and other financial instruments with a maturity of greater than one year are classified as long-term investments (2025 - $178,908).

8. INSURANCE PROCEEDS

During the year, the organization paid a settlement in connection with an employment matter in the amount of $107,000. Of this amount, $79,106 was accrued in the prior year and included in salaries expense. The remaining amount of the settlement ($27,894) was reimbursed through insurance proceeds received.

9. FINANCIAL INSTRUMENTS

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Liquidity risk

The organization does have a liquidity risk in the accounts payable and accrued liabilities of $16,055 (2024 - $129,361). Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization manages liquidity risk through effective cash flow management and maintaining adequate cash reserves. In the opinion of management the liquidity risk exposure to the organization is low and is not material.

(b) Credit risk

The organization does have credit risk in accounts receivable of $135 (2024 - $14,519). Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The organization reduces its exposure to credit risk by performing credit valuations on a regular basis; granting credit upon a review of the credit history of the applicant and creating an allowance for bad debts when applicable. The organization maintains strict credit policies and limits in respect to counterparties. In the opinion of management the credit risk exposure to the organization is low and is not material.

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The organization has market risk of $334,216 (2024 - $238,734) due to its investment in short- and long-term fixed income securities, equity securities quoted in an active market, and other interest-bearing investments.

10. COMPARATIVE FIGURES

The balance sheet as at December 31, 2024 and the statements of operations, changes in net assets and cash flows for the year then ended were reported on by another firm of Chartered Professional Accountants who issued an unqualified opinion in their report dated June 2, 2025.